



Utilities: A Potential New Growth Sector

The rise of renewable energy is transforming the industry.

January 2020

KEY INSIGHTS

- Utilities offer investors potentially appealing growth opportunities with dividend yields that are still attractive.
- A steady decline in renewable energy costs is transforming the utility sector, lowering operating expenses and fueling faster earnings growth.
- We believe utilities now have the potential to provide returns comparable with the broad U.S. equity market with less volatility, which could raise valuations.



David Giroux
*Portfolio Manager, US Capital
Appreciation Strategy*

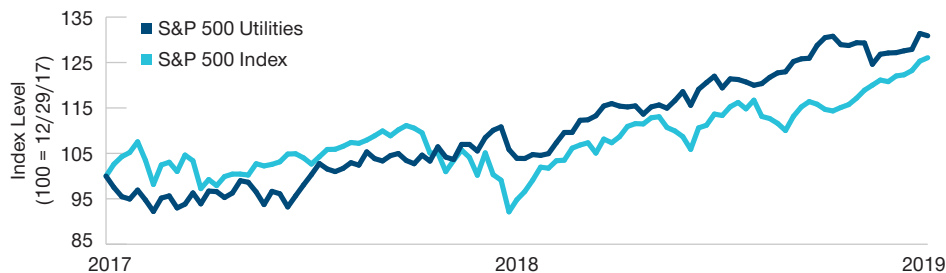
Utilities long have been perceived as a defensive sector, offering investors relatively attractive dividend yields but little or no earnings growth. Those industry dynamics are changing, however, and the conventional view is outdated. In fact, we believe utilities now may provide some of the most favorable long-term,

risk-adjusted return opportunities of any U.S. equity sector.

Historically, utility returns were driven almost entirely by the dividend yield, which was highly correlated with yields on Treasuries and corporate bonds. From 1986 to 1998, for example, earnings for the S&P utilities sector were

(Fig. 1) Utilities' Improved Relative Performance

Better earnings, renewable energy drove returns
Total return December 29, 2017, to December 27, 2019, indexed to 100



Past performance is not a reliable indicator of future performance.

Index performance is for illustrative purposes only and is not indicative of any specific investment. Investors cannot invest directly in an index. Please see footnote 1 for additional disclosure regarding earnings calculation that supports the statements made.

Source: Financial data and analytics provider FactSet. Copyright 2019 FactSet. All Rights Reserved.

70%

Potential percentage of U.S. energy generation from renewable sources in 20 years.

basically flat, while earnings per share for the companies in the S&P 500 Index rose 159%, or an 8.5% compound annual growth rate (CAGR).

More recently, however, utility earnings growth has accelerated, while earnings growth for the broad market has slowed—narrowing the earnings gap. Over the decade ended 2017, for example, earnings per share for the S&P 500 Utilities Index grew at a 4.1% CAGR compared with 6.1% for the S&P 500.¹ We believe aggregate earnings growth for the S&P Utilities Index could even exceed that of the S&P 500 over the next few years.

This new era is being driven by several developments:

- lower natural gas prices spurred by fracking technology,
- conversion from coal plants to cheaper gas generation,
- more earnings-friendly regulatory policies in many states, and
- the recent emergence of low-cost renewable energy sources, such as wind and solar power, that increasingly are replacing coal and natural gas.

These trends, especially the shift toward renewables, have put downward pressure on fuel, operating, and maintenance costs. That has generally enabled utilities to grow their rate base (the net value of the utility's plant, property, and equipment that it can earn a return on) at a higher rate without driving up customer bills, which marks a powerful change in the utility business model.

Low-Cost Renewables Are Transforming the Industry

Renewables accounted for about 18% of all the electricity generated in the United States in 2017.² With renewables becoming more cost-effective, we believe that percentage could rise to 60% to 70% over the next 20 years. The trend should accelerate with improvements in battery storage technology.

In the past, the economics of building wind farms or solar plants were not favorable. Now renewables already are cost-competitive in certain parts of the country, particularly the Midwest, West, and Southeast. And this trend still is in the early stages.

Utilities operating in the Midwest now can take an existing coal plant offline and replace it with a wind farm, even if the coal plant is not closed entirely, because the fuel savings and lower operating costs make it economically worthwhile. In parts of the country that are very sunny or windy, it also may start to make economic sense to replace natural gas plants with renewables within the next five years.

Regulation Has Improved

Improved regulatory structures also are contributing to a more earnings-friendly environment for U.S. utilities. Through the 1980s and into the 1990s, many utilities were focused on coal and nuclear projects that often resulted in huge cost overruns and production delays.

A company might build a large coal or nuclear plant and be granted a 9% return by regulators, only to end up four years later with a plant that might actually cost twice as much as expected. The company was not allowed to earn any returns until the plant went into service.

¹ We calculated earnings only through December 31, 2017, to avoid distortions caused by the 2017 U.S. tax reform law, which included major cuts in corporate income tax rates. These changes greatly increased per share earnings for both the S&P Utilities index and the S&P 500 Index. However, because utilities as a sector generate large amounts of taxable income, they benefited disproportionately from the law. Thus, including 2018 earnings would have created an unfair comparison with the broader S&P 500 Index.

² Source: The 2018 sustainable Energy in America Factbook produced by the Business Council for Sustainable Energy and Bloomberg New Energy Finance.

(Fig. 2) Earnings Growth Has Improved for U.S. Utilities

Earnings gap with S&P 500 is narrowing

Earning per share growth rates: 1986–2017

	S&P 500 Utilities	S&P 500	Difference
1986–1998	0.1%	8.5%	8.4%
1998–2007	4.3	7.4	3.1
2007–2017	4.1	6.1	2.0

Source: S&P via FactSet (see Additional Disclosures). T. Rowe Price calculations using data from FactSet Research Systems Inc. All rights reserved. Please refer to footnote 1 for additional disclosure.

“We believe low-cost renewables could enable a sustainable, multi-decade period in which utilities can drive above-trend earnings growth.”

Since returns were actually negative while the plant was under construction, the all-in return might be only 6%–7%. Now, in most U.S. states, utilities are allowed to earn a return while a plant is under construction.

Indeed, the entire regulatory relationship has become less combative, as falling renewable costs are making it possible for utilities to give regulators the environmental footprint they want without a big impact on customer bills. Customers are happy because they are getting energy at a reasonable cost, while regulators and politicians are happy to see faster development of renewable sources.

A New Era for Earnings

We believe low-cost renewables could enable a sustainable, multi-decade period in which utilities can drive above-trend earnings growth. In our view, high-quality utilities could potentially grow their rate base 6% to 8% per year and grow earnings per share at a 5%-to-7% rate on a sustainable basis.

In addition to the possibility of stronger earnings growth, we believe utilities may offer investors other potential advantages.

Among the defensive sectors of the market—those that historically have been relatively less exposed to the economic cycle—the utilities sector is the only one, in our view, that is not threatened by significant secular risks—such as the emergence of a new competitive force or a technological innovation that

would damage topline growth and profit margins. While telecoms, consumer staples, and parts of health care all face secular challenges of one form or another, utilities are actually benefiting from secular change.

It is also noteworthy that compared with the broader U.S. market, utilities face relatively few economic or political risks and, as a largely domestic industry, are less vulnerable to exchange rate fluctuations that might reduce the dollar value of foreign earnings. Finally, utilities historically have tended to be much less volatile than the market overall.

We currently favor utilities over consumer staples stocks, which also are often viewed as a defensive, less cyclical sector. In our view, staples are likely to have slower earnings growth than utilities going forward, face greater secular risk to their business models, and historically have been more volatile. Yet, relative to utilities, consumer staples stocks historically have been awarded higher valuation multiples.

We believe that over time, utility valuations should trend higher, while valuations for consumer staples stocks should trend lower, making it possible for utilities to significantly outperform staples over a five- to 10-year time horizon potentially.

What Could Go Wrong?

We believe utilities represent a compelling long-term investment opportunity. However, there are some

potential challenges that investors should keep in mind:

- Regulatory limits on fracking or an outright ban on fracking on public lands could put upward pressure on natural gas prices and customer bills.
- Regulation is still a challenge in some states, including California, Arizona, and, more recently, Texas. Before investing in specific utility companies, investors need to know whether the regulatory environment in states

where they primarily do business is favorable or unfavorable.

- A significant increase in U.S. inflation and/or interest rates could put pressure on operating costs and customer bills.
- The utility sector is no longer as out of favor as it was several years ago, and valuations are slightly elevated.

On balance, we believe the utility sector's improving dynamics offer an attractive opportunity for long-term investors seeking growth potential with moderate risk.

WHAT WE'RE WATCHING NEXT

Most of the federal tax credits to utilities to spur solar and wind development are set to expire over the next few years. Even without the tax credits, renewable costs have fallen so dramatically that they are increasingly cheaper than coal and on a par with natural gas. If the tax credits are extended, however, it could be an additional growth accelerator for the sector.

Key Risks—The following risks are materially relevant to the strategy highlighted in this material:

Transactions in securities of foreign currencies may be subject to fluctuations of exchange rates which may affect the value of an investment. The portfolio is subject to the volatility inherent in equity investing, and its value may fluctuate more than a portfolio investing in income-oriented securities.

Additional Disclosures

Copyright 2019 FactSet. All Rights Reserved. www.factset.com

The S&P 500 Index is a product of S&P Dow Jones Indices LLC, a division of S&P Global, or its affiliates ("SPDJ"), and has been licensed for use by T. Rowe Price. Standard & Poor's® and S&P® are registered trademarks of Standard & Poor's Financial Services LLC, a division of S&P Global ("S&P"); Dow Jones® is a registered trademark of Dow Jones Trademark Holdings LLC ("Dow Jones"). T. Rowe Price's product is not sponsored, endorsed, sold or promoted by SPDJI, Dow Jones, S&P or their respective affiliates, and none of such parties make any representation regarding the advisability of investing in such product nor do they have any liability for any errors, omissions, or interruptions of the S&P 500 Index.

The US Capital Appreciation Strategy is closed and/or capacity constrained.

INVEST WITH CONFIDENCESM

T. Rowe Price focuses on delivering investment management excellence that investors can rely on—now and over the long term.

T.RowePrice[®]

Important Information

This material is being furnished for general informational purposes only. The material does not constitute or undertake to give advice of any nature, including fiduciary investment advice, nor is it intended to serve as the primary basis for an investment decision. Prospective investors are recommended to seek independent legal, financial and tax advice before making any investment decision. T. Rowe Price group of companies including T. Rowe Price Associates, Inc. and/or its affiliates receive revenue from T. Rowe Price investment products and services. **Past performance is not a reliable indicator of future performance.** The value of an investment and any income from it can go down as well as up. Investors may get back less than the amount invested.

The material does not constitute a distribution, an offer, an invitation, a personal or general recommendation or solicitation to sell or buy any securities in any jurisdiction or to conduct any particular investment activity. The material has not been reviewed by any regulatory authority in any jurisdiction.

Information and opinions presented have been obtained or derived from sources believed to be reliable and current; however, we cannot guarantee the sources' accuracy or completeness. There is no guarantee that any forecasts made will come to pass. The views contained herein are as of the date written and are subject to change without notice; these views may differ from those of other T. Rowe Price group companies and/or associates. Under no circumstances should the material, in whole or in part, be copied or redistributed without consent from T. Rowe Price.

The material is not intended for use by persons in jurisdictions which prohibit or restrict the distribution of the material and in certain countries the material is provided upon specific request. It is not intended for distribution to retail investors in any jurisdiction.

Australia—Issued in Australia by T. Rowe Price Australia Limited (ABN: 13 620 668 895 and AFSL: 503741), Level 50, Governor Phillip Tower, 1 Farrer Place, Suite 50B, Sydney, NSW 2000, Australia. For Wholesale Clients only.

Canada—Issued in Canada by T. Rowe Price (Canada), Inc. T. Rowe Price (Canada), Inc.'s investment management services are only available to Accredited Investors as defined under National Instrument 45-106. T. Rowe Price (Canada), Inc. enters into written delegation agreements with affiliates to provide investment management services.

DIFC—Issued in the Dubai International Financial Centre by T. Rowe Price International Ltd. This material is communicated on behalf of T. Rowe Price International Ltd. by its representative office which is regulated by the Dubai Financial Services Authority. For Professional Clients only.

EEA ex-UK—Unless indicated otherwise this material is issued and approved by T. Rowe Price (Luxembourg) Management S.à r.l. 35 Boulevard du Prince Henri L-1724 Luxembourg which is authorised and regulated by the Luxembourg Commission de Surveillance du Secteur Financier. For Professional Clients only.

Hong Kong—Issued by T. Rowe Price Hong Kong Limited, 6/F, Chater House, 8 Connaught Road Central, Hong Kong. T. Rowe Price Hong Kong Limited is licensed and regulated by the Securities & Futures Commission. For Professional Investors only.

New Zealand—Issued in New Zealand by T. Rowe Price Australia Limited (ABN: 13 620 668 895 and AFSL: 503741), Level 50, Governor Phillip Tower, 1 Farrer Place, Suite 50B, Sydney, NSW 2000, Australia. No Interests are offered to the public. Accordingly, the Interests may not, directly or indirectly, be offered, sold or delivered in New Zealand, nor may any offering document or advertisement in relation to any offer of the Interests be distributed in New Zealand, other than in circumstances where there is no contravention of the Financial Markets Conduct Act 2013.

Singapore—Issued in Singapore by T. Rowe Price Singapore Private Ltd., No. 501 Orchard Rd, #10-02 Wheelock Place, Singapore 238880. T. Rowe Price Singapore Private Ltd. is licensed and regulated by the Monetary Authority of Singapore. For Institutional and Accredited Investors only.

Switzerland—Issued in Switzerland by T. Rowe Price (Switzerland) GmbH, Talstrasse 65, 6th Floor, 8001 Zurich, Switzerland. For Qualified Investors only.

UK—This material is issued and approved by T. Rowe Price International Ltd, 60 Queen Victoria Street, London, EC4N 4TZ which is authorised and regulated by the UK Financial Conduct Authority. For Professional Clients only.

USA—Issued in the USA by T. Rowe Price Associates, Inc., 100 East Pratt Street, Baltimore, MD, 21202, which is regulated by the U.S. Securities and Exchange Commission. For Institutional Investors only.

© 2019 T. Rowe Price. All rights reserved. T. ROWE PRICE, INVEST WITH CONFIDENCE, and the bighorn sheep design are, collectively and/or apart, trademarks or registered trademarks of T. Rowe Price Group, Inc.