



# Vietnam: Asia's next frontier tiger

From the Field  
April 2024

## Key Insights

- Vietnamese stocks appear cheap despite a cyclical recovery, an expanding consumer economy, and a looming upgrade to emerging market status.
- A raft of technical and regulatory measures are set to make the stock market more accessible to overseas investors.
- The banking and information technology sectors in particular are well placed to possibly outperform when stock prices respond to improving fundamentals.



**Johannes Lofstrand**  
Portfolio Manager,  
Frontier Markets  
Equity Strategy



**Eric Veiel**  
Head of Global Investments

**E**conomic reforms have propelled Vietnam from one of the world's poorest nations to a middle-income economy in a matter of decades. Now, with a cyclical recovery underway, favorable demographics, and an upgrade to emerging market status (EM) within sight, the country appears poised for another major step in its transformation. Yet investors remain cautious and valuations are cheap. Neither of these is likely to last.

Vietnam's journey over recent decades has been remarkable. After the Vietnam War ended in 1975, the country remained under a U.S. trade embargo until 1994. Market-friendly reforms introduced in the mid-1980s attracted successive waves of foreign investment and boosted exports. In 1995, the country joined the Association of Southeast Asian Nations (ASEAN), and

accession to the World Trade Organization followed in 2007. Then in September 2023 it signed a "comprehensive strategic partnership" with the U.S., putting its relations with America on the same level as Russia and China.

## Position vacant for China alternative

With confidence in China diminishing amid rising labor costs, a poor economic outlook, and the prospect of a prolonged trade war with the U.S., Vietnam is in pole position to attract manufacturers looking to reduce exposure to Beijing. From an economic standpoint, Vietnam looks attractive. Its overall 2023 gross domestic product (GDP) growth of 5% was down from the previous year's 8%, weighed

**“ ..Vietnam is in pole position to attract manufacturers looking to reduce exposure to Beijing.**

– Johannes Lofstrand  
Portfolio Manager,  
Frontier Markets Equity Strategy

## A period of rapid expansion looms

(Fig. 1) GDP per capita mirrors Asian tigers before growth spurts

East Asian Market	Base Year	GDP per Capita in Base Year, USD	Subsequent 10 Years	Average GDP Growth, %
Hong Kong	1978	3,924	1979–1988	8.4
Singapore	1979	3,901	1980–1989	7.8
Taiwan	1986	4,010	1987–1996	7.9
South Korea	1987	3,555	1988–1997	8.6
Malaysia	2002	4,177	2003–2012	5.1
Thailand	2009	4,154	2010–2019	3.6
China	2010	4,550	2011–2020	6.8
<b>Simple Average</b>	–	<b>4,039</b>	–	<b>6.9</b>
<b>Vietnam</b>	<b>2022</b>	<b>4,163</b>	–	–

As of February 2024.

Sources: GSO, World Bank, Vietcap. Analysis by T. Rowe Price.

down by falling exports amid weak global demand and an intensification of the government’s crackdown on corruption in the property sector. However, property transactions and prices are increasing, while exports and foreign direct investment (FDI) data are also improving.

FDI into Vietnam was USD 2.8 billion in the first two months of this year, up 9.8% from the same period in 2023, according to the Ministry of Planning and Investment. FDI pledges, which serve as an indicator of future FDI disbursements, surged by about 40% year on year. The top sources of investment were Singapore, Hong Kong, and Japan, while Samsung, which employs more than 110,000 people in Vietnam, remains the largest foreign investor in the country. In December, Jensen Huang, CEO and chair of U.S. tech giant NVIDIA, visited Hanoi to announce plans to establish a manufacturing base in Vietnam.

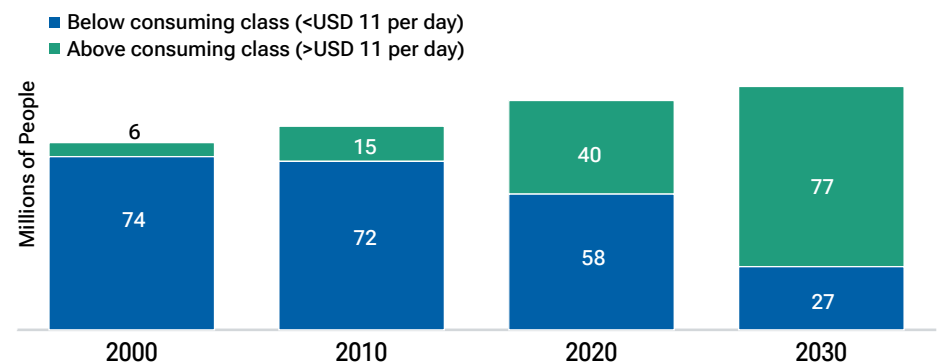
GDP growth is expected to recover to 6% this year and reach 6.5% in 2025. According to the World Bank, Vietnam’s current GDP per capita in 2022 was USD 4,163—similar to levels that several other Asian tigers have recorded ahead of decade-long growth surges (Figure 1).

Structural factors are also favorable. Vietnam has a well-balanced economy and currently runs both a current account surplus and a trade surplus. Its 2023 debt-to-GDP ratio of 37% was moderate compared with many of its competitors. Demographics continue to power growth: At the turn of the millennium, Vietnam’s middle class comprised around 6 million people; by 2030, it is expected to be more than 75 million. With a large and youthful population and workforce, Vietnam is turning into a classic consumer economy (Figure 2).

Vietnam’s main bourse, the Ho Chi Minh City Stock Exchange (HoSE), is currently classified by FTSE and MSCI indices as a frontier market, a status that effectively prevents many overseas investors from investing in it. Vietnam is seeking an upgrade to emerging market status, which, according to the World Bank, could generate foreign net inflows of USD 30 billion by 2030. The HoSE looks likely to achieve this with FTSE after revealing plans to relax its “pre-funding” settlement procedures for foreign investors—which has been a key obstacle in Vietnam’s bid for emerging market status.

## Vietnam is becoming a consumer economy

(Fig. 2) Its middle class is expanding rapidly



Actual outcomes may differ materially from estimates. Estimates are subject to change. As of December 2021.

Source: “The new faces of the Vietnamese consumer.” McKinsey & Company, December 2021. Note: Members of the consuming class are defined as having sufficient income to pay for necessities such as food, shelter, and clothing, as well as discretionary goods and services. Income group defined by daily spending (based on 2011 purchasing power parity). Most recent data available.

Despite reports that an announcement on Vietnam's inclusion in the FTSE Emerging Index could come as early as this September, bureaucratic delays mean that the pre-funding hurdle will probably not be resolved until August—leaving FTSE with too little time to consult investors ahead of its annual index inclusion announcement in September. As such, the announcement of Vietnam's inclusion in the FTSE Emerging Index will more likely take place in 2025.

An upgrade to the MSCI Emerging Markets Index will take longer as MSCI's requirements for access by foreign investors are stricter. If these requirements are satisfied, Vietnam could join China, Indonesia, Qatar, and the Philippines in moving up from the MSCI Frontier Markets Index, which it currently shares with smaller markets such as Morocco, Sri Lanka, and Kenya. Vietnam is comfortably the largest component of the MSCI Frontier Markets Index, composing 28% of the index at the end of February this year. Confirmation of Vietnam's upgrade to the MSCI EM Index is likely to come between 2026 and 2028.

“...the VN-Index was still trading well below its 2022 peak....”

– Eric Veiel  
Head of Global Investments

However, MSCI EM Index inclusion will only be the cherry on the cake—investor interest in Vietnam is likely to increase long before then. In early March, the HoSE trialed its new Korea Exchange (KRX) technology system, which is intended to significantly upgrade the infrastructure of the Vietnamese stock market and improve stock market liquidity. Further flexibility will come when the pre-funding solution mentioned above arrives later in the summer, which should drive greater foreign interest.

## Stocks have yet to recover from 2022 slump

Combined, these three factors—the reversal of cyclical headwinds, favorable structural conditions, and the regulatory and technological measures to enable an upgrade to EM status—make a compelling case for investing in Vietnam. Yet the VN-Index, which represents the Ho Chi Minh City Stock Exchange, is trading at low levels. The index slumped by a third in 2022 as valuations of real estate companies (which constitute a fifth of the index) collapsed amid a liquidity crunch and the government anti-corruption crackdown mentioned above. Although the market recovered somewhat last year, at the end of March the VN-Index was still trading well below its 2022 peak and at a one-standard-deviation discount to its historical average forward price-to-earnings ratio of 13x.

This is mainly because local investors (which account for 90% of stock market turnover) are still bruised from the recent slump in exports and fall in property prices, which badly damaged sentiment. However, there is a lot of money sitting on the sidelines that is ready to be deployed as the economy gets stronger and consumer sentiment, which tends to be a lagging indicator, improves.

Another reason for the relative cheapness of Vietnamese stocks is continuing hesitancy among foreign investors when it comes to frontier markets. Investors tend to prefer putting their money into markets where others have gone before; frontier markets are regarded with caution because they are less explored than developed markets and are seen as less liquid and more bureaucratic.

While it is true that the Vietnamese stock market is less liquid than those of developed markets, it is more liquid than several large emerging market countries. The Vietnamese stock market typically trades more than USD 1 billion of securities per day, which is the second highest among the 10 ASEAN countries and nearly five times higher than some established EM countries such as Mexico. The liquidity of



the Vietnamese stock market is likely to deepen as the regulatory and technological changes mentioned above take hold.

Bureaucracy is a hurdle. It can take a long time to get things done in Vietnam. In this respect, Vietnam is behind China, where the authorities can plan and execute major infrastructure projects in a very short amount of time. However, the government seems intent on tackling this. In a speech to parliament in November, Prime Minister Pham Minh Chinh admitted that bureaucracy is a burden on enterprise and pledged to streamline outdated administrative procedures to support business and boost growth. It is also worth noting that Vietnamese infrastructure investment as a percentage of GDP remains nearly twice that of regional rivals such as Thailand and Malaysia.

A final factor in the undervaluation of Vietnamese stocks is the inefficiency of the market. The relative lack of overseas investment in—and analyst coverage of—frontier markets means that pricing does not always accurately reflect fundamentals. Positive developments such as those described above may take a while to be reflected in stock prices.

## Reforms key to unlocking growth

Further moves to reduce bureaucracy would be welcome. Earlier this year, the National Assembly approved a new Land Law, aimed at removing bottlenecks in securing overseas investment in the property sector. It will come into effect in January next year. Then in late March, the State Securities Commission, Vietnam's stock market regulator, released a draft regulation amendment addressing obstacles to foreign investment. There is much work to be done on this, but it is a step in the right direction. The removal of further inefficiencies would, in our view, unlock structural growth that could significantly boost GDP.

If Vietnam continues to push key reforms and make itself more accessible (as we believe it will), it will only be a matter of

time before more overseas investors are persuaded by its powerful growth story to look more closely at Vietnamese stocks. For those who do, the banking sector, which is currently in the early stage of a cyclical recovery, looks particularly interesting. Valuations remain attractive as the cyclical recovery has yet to be priced in. The key question is the scale and duration of the recovery in the banking sector. In our view, current prices do not reflect its potential by some measure.

Another interesting sector is information technology (IT). Vietnam has many highly skilled coders who cost around 90% less than those in the U.S. and 15% less than those in India. The availability of high-quality coders at relatively low cost is helping Vietnam to establish itself as a major regional technology center. Management

consultancy firm Kearney's latest Global Services Location Index, published last year, ranked Vietnam as the seventh most attractive location in the world for IT outsourcing. "The presence of major technology companies demonstrates that the country is a global digital hub, motivating it to continue upskilling its workforce," the report said.

We expect these trends to continue over the coming years. And while the investment case for Vietnam will be strengthened considerably when upgrades to the EM indices of FTSE and MSCI are achieved, it is not dependent upon them. Many positive developments are already occurring that, in our view, make Vietnam one of the most compelling investment opportunities in the world.

## INVEST WITH CONFIDENCE™

T. Rowe Price identifies and actively invests in opportunities to help people thrive in an evolving world, bringing our dynamic perspective and meaningful partnership to clients so they can feel more confident.

Where securities are mentioned, the specific securities identified and described are for informational purposes only and do not represent recommendations.

---

### Important Information

**This material is being furnished for general informational and/or marketing purposes only.** The material does not constitute or undertake to give advice of any nature, including fiduciary investment advice, nor is it intended to serve as the primary basis for an investment decision. Prospective investors are recommended to seek independent legal, financial and tax advice before making any investment decision. T. Rowe Price group of companies including T. Rowe Price Associates, Inc. and/or its affiliates receive revenue from T. Rowe Price investment products and services. **Past performance is not a reliable indicator of future performance.** The value of an investment and any income from it can go down as well as up. Investors may get back less than the amount invested.

The material does not constitute a distribution, an offer, an invitation, a personal or general recommendation or solicitation to sell or buy any securities in any jurisdiction or to conduct any particular investment activity. The material has not been reviewed by any regulatory authority in any jurisdiction.

Information and opinions presented have been obtained or derived from sources believed to be reliable and current; however, we cannot guarantee the sources' accuracy or completeness. There is no guarantee that any forecasts made will come to pass. The views contained herein are as of the date written and are subject to change without notice; these views may differ from those of other T. Rowe Price group companies and/or associates. Under no circumstances should the material, in whole or in part, be copied or redistributed without consent from T. Rowe Price.

The material is not intended for use by persons in jurisdictions which prohibit or restrict the distribution of the material and in certain countries the material is provided upon specific request. It is not intended for distribution to retail investors in any jurisdiction.

**DISCLOSURE CONTINUES ON THE FOLLOWING PAGE.**

---

## Important Information (cont.)

**Australia**—Issued by T. Rowe Price Australia Limited (ABN: 13 620 668 895 and AFSL: 503741), Level 28, Governor Phillip Tower, 1 Farrer Place, Sydney NSW 2000, Australia. For Wholesale Clients only.

**Brunei**—This material can only be delivered to certain specific institutional investors for informational purpose only. Any strategy and/or any products associated with the strategy discussed herein has not been authorised for distribution in Brunei. No distribution of this material to any member of the public in Brunei is permitted.

**Canada**—Issued in Canada by T. Rowe Price (Canada), Inc. T. Rowe Price (Canada), Inc.'s investment management services are only available to Accredited Investors as defined under National Instrument 45-106. T. Rowe Price (Canada), Inc. enters into written delegation agreements with affiliates to provide investment management services.

**Colombia, Chile, Mexico, Peru, Uruguay**—This material is prepared by T. Rowe Price International Ltd - Warwick Court, 5 Paternoster Square, London, EC4M 7DX which is authorised and regulated by the UK Financial Conduct Authority - and issued and distributed by locally authorized distributors only. For professional investors only.

**DIFC**—Issued in the Dubai International Financial Centre by T. Rowe Price International Ltd which is regulated by the Dubai Financial Services Authority as a Representative Office. For Professional Clients only.

**EEA**—Unless indicated otherwise this material is issued and approved by T. Rowe Price (Luxembourg) Management S.à r.l. 35 Boulevard du Prince Henri L-1724 Luxembourg which is authorised and regulated by the Luxembourg Commission de Surveillance du Secteur Financier. For Professional Clients only.

**Hong Kong**—Issued in Hong Kong by T. Rowe Price Hong Kong Limited, 6/F, Chater House, 8 Connaught Road Central, Hong Kong. T. Rowe Price Hong Kong Limited is licensed and regulated by the Securities & Futures Commission. For Professional Investors only.

**Indonesia**—This material is intended to be used only by the designated recipient to whom T. Rowe Price delivered; it is for institutional use only. Under no circumstances should the material, in whole or in part, be copied, redistributed or shared, in any medium, without prior written consent from T. Rowe Price. No distribution of this material to members of the public in any jurisdiction is permitted.

**Korea**—This material is intended only to Qualified Professional Investors. Not for further distribution.

**Mainland China**—This material is provided to qualified investors only. No invitation to offer, or offer for, or sale of, the shares will be made in the mainland of the People's Republic of China ("Mainland China", not including the Hong Kong or Macau Special Administrative Regions or Taiwan) or by any means that would be deemed public under the laws of the Mainland China. The information relating to the strategy contained in this material has not been submitted to or approved by the China Securities Regulatory Commission or any other relevant governmental authority in the Mainland China. The strategy and/or any product associated with the strategy may only be offered or sold to investors in the Mainland China that are expressly authorized under the laws and regulations of the Mainland China to buy and sell securities denominated in a currency other than the Renminbi (or RMB), which is the official currency of the Mainland China. Potential investors who are resident in the Mainland China are responsible for obtaining the required approvals from all relevant government authorities in the Mainland China, including, but not limited to, the State Administration of Foreign Exchange, before purchasing the shares. This document further does not constitute any securities or investment advice to citizens of the Mainland China, or nationals with permanent residence in the Mainland China, or to any corporation, partnership, or other entity incorporated or established in the Mainland China.

**Malaysia**—This material can only be delivered to specific institutional investor. This material is solely for institutional use and for informational purposes only. This material does not provide investment advice or an offering to make, or an inducement or attempted inducement of any person to enter into or to offer to enter into, an agreement for or with a view to acquiring, disposing of, subscribing for or underwriting securities. Nothing in this material shall be considered a making available of, solicitation to buy, an offering for subscription or purchase or an invitation to subscribe for or purchase any securities, or any other product or service, to any person in any jurisdiction where such offer, solicitation, purchase or sale would be unlawful under the laws of Malaysia.

**New Zealand**—Issued by T. Rowe Price Australia Limited (ABN: 13 620 668 895 and AFSL: 503741), Level 28, Governor Phillip Tower, 1 Farrer Place, Sydney NSW 2000, Australia. No Interests are offered to the public. Accordingly, the Interests may not, directly or indirectly, be offered, sold or delivered in New Zealand, nor may any offering document or advertisement in relation to any offer of the Interests be distributed in New Zealand, other than in circumstances where there is no contravention of the Financial Markets Conduct Act 2013.

**Philippines**—ANY STRATEGY AND/ OR ANY SECURITIES ASSOCIATED WITH THE STRATEGY BEING DISCUSSED HEREIN HAVE NOT BEEN REGISTERED WITH THE SECURITIES AND EXCHANGE COMMISSION UNDER THE SECURITIES REGULATION CODE. ANY FUTURE OFFER OR SALE OF THE STRATEGY AND/ OR ANY SECURITIES IS SUBJECT TO REGISTRATION REQUIREMENTS UNDER THE CODE, UNLESS SUCH OFFER OR SALE QUALIFIES AS AN EXEMPT TRANSACTION.

**Singapore**—Issued by T. Rowe Price Singapore Private Ltd. (UEN: 201021137E), 501 Orchard Rd, #10-02 Wheelock Place, Singapore 238880. T. Rowe Price Singapore Private Ltd. is licensed and regulated by the Monetary Authority of Singapore. For Institutional and Accredited Investors only.

**South Africa**—Issued in South Africa by T. Rowe Price International Ltd (TRPIL), Warwick Court, 5 Paternoster Square, London EC4M 7DX, is an authorised financial services provider under the Financial Advisory and Intermediary Services Act, 2002 (Financial Services Provider (FSP) Licence Number 31935), authorised to provide "intermediary services" to South African Investors. TRPIL's Complaint Handling Procedures are available to clients upon request. The Financial Advisory and Intermediary Services Act Ombud in South Africa deals with complaints from clients against FSPs in relation to the specific services rendered by FSPs. The contact details are noted below: Telephone: +27 12 762 5000, Web: [www.faisombud.co.za](http://www.faisombud.co.za), Email: [info@faisombud.co.za](mailto:info@faisombud.co.za)

**Switzerland**—Issued in Switzerland by T. Rowe Price (Switzerland) GmbH, Talstrasse 65, 6th Floor, 8001 Zurich, Switzerland. For Qualified Investors only.

**Taiwan**—This does not provide investment advice or recommendations. Nothing in this material shall be considered a solicitation to buy, or an offer to sell, a security, or any other product or service, to any person in the Republic of China.

**Thailand**—This material has not been and will not be filed with or approved by the Securities Exchange Commission of Thailand or any other regulatory authority in Thailand. The material is provided solely to "institutional investors" as defined under relevant Thai laws and regulations. No distribution of this material to any member of the public in Thailand is permitted. Nothing in this material shall be considered a provision of service, or a solicitation to buy, or an offer to sell, a security, or any other product or service, to any person where such provision, offer, solicitation, purchase or sale would be unlawful under relevant Thai laws and regulations.

**UK**—This material is issued and approved by T. Rowe Price International Ltd, Warwick Court, 5 Paternoster Square, London EC4M 7DX which is authorised and regulated by the UK Financial Conduct Authority. For Professional Clients only.

**USA**—Issued in the USA by T. Rowe Price Associates, Inc., 100 East Pratt Street, Baltimore, MD, 21202, which is regulated by the U.S. Securities and Exchange Commission. For Institutional Investors only.

© 2024 T. Rowe Price. All Rights Reserved. T. ROWE PRICE, INVEST WITH CONFIDENCE, and the Bighorn Sheep design are, collectively and/or apart, trademarks of T. Rowe Price Group, Inc.